

Stewardship Calling What are you doing with all of the gifts God has given you?

Stewardship Calling.com

WHY? STEWARDSHIP RESOURCES STRATEGIC PLANNING INTERNET RADIO & PODCASTS **KEYNOTES & LEADERSHIP** LEADERSHIP **PERSONAL** Hellenic College
HOLY CROSS **CLERGY LEADERSHIP RETREAT** HOLY CROSS LEADERSHIP Greek Orthodox School of Theology CLASS HOLY TRINITY - STEUBENVILLE. Leadership & YAL CONFERENCE 2021 -Administration **EXCLAIM YOUR FAITH** 2024 BEING A STEWARD AND DISCIPLE OF CHRIST - ST BARBARA'S, TOMS RIVER NJ

Keynotes & Leadership Tab

Holy Cross Leadership Page

https://stewardship calling.com/holycross-leadershipclass/

WHY ARE YOU HERE?

RELIGIOUS FREEDOM

Holy Cross Leadership Class

Holy Cross 2025 Leadership Class QR Code Stewardship Calling Presentations Page





What Was Your Key Takeaway From Part 1?





"The most basic task of the Church leader is to:

discern the spiritual gifts of all those under his authority, and to encourage those gifts to be used to the full for the benefit of all."

"Only a person who can discern the gifts of others and can humbly rejoice at the flowering of those gifts is <u>fit to lead</u> the Church."

"The domain of the Leader is the



The work of the leader is change."





(Kouzes and Posner, 2017)

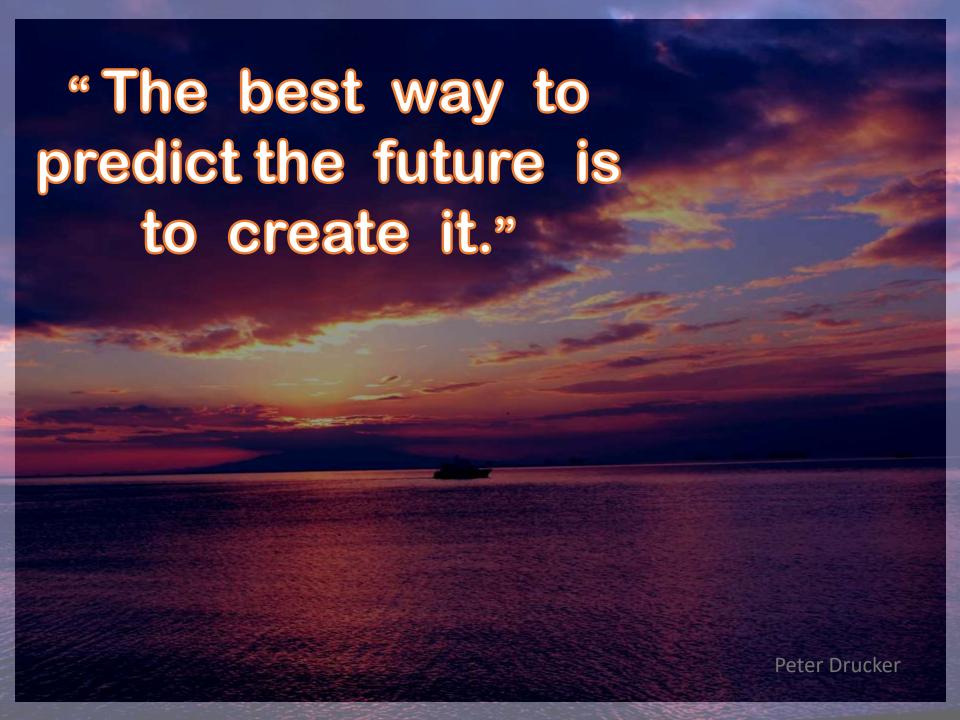
Top Qualities People Want In Their Leaders

&

FORWARD - LOOKING

1. Honest

- 2. Forward-looking
- 3. Inspiring
- 4. Competent





Where there is no vision, the people perish.

Proverbs 29:18

 Strategic foresight is about anticipating, mapping, and creating desired futures.

~ Framing objectives by scanning information to forecast alternative future visions with plans to achieve them is critical.





(Sources: Canton, J. (2015). Future smart: Managing the game-changing trends that will transform your world.; Drucker, P. F. (2004). The daily Drucker: 366 days of insight and motivation for getting the right things done.; Hines, A. (2006). Strategic foresight: The state of the art.; Kouzes, J. & Posner, B. (2017). The leadership challenge: How to make extraordinary things happen in organizations.; Slaughter, R. A. (1993). Futures concepts.)



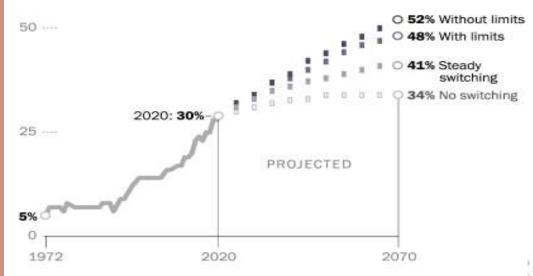
Horizon scanning systematically researches trends, threats, and opportunities on the horizon that might shape the future.

U.S. 'nones' will approach majority by 2070 if recent s

% of Americans who are religiously unaffiliated

100

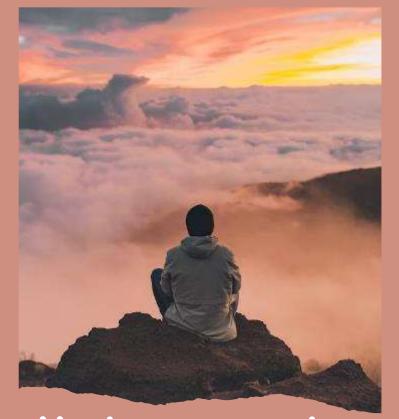
75



Note: Historical data describes trends among U.S. adults, based on surveys of adults. The 2 Americans of all ages. In 2020, we estimate that the religious composition of people of all a Sources: General Social Survey (1972-2006); Pew Research Center surveys (2007-2021); I "Modeling the Future of Religion in America"

PEW RESEARCH CENTER

(Sources: Big Bang Partnership. (2023).; Cheah, S. L.-Y. (2020).; Cuhls, K. E. (2020).; Pew Research Center. (2022).)

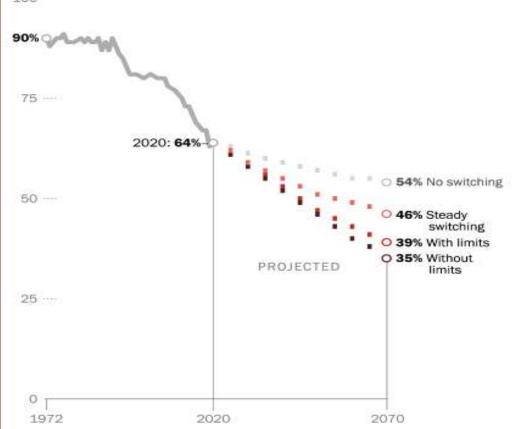


Horizon scanning systematically researches trends, threats, and opportunities on the horizon that might shape the future.

U.S. Christians projected to fall below 50% of population

% of Americans who are Christian

100 ----



Note: Historical data describes trends among U.S. adults based on surveys of adults. The 2020 Americans of all ages. In 2020, we estimate that the religious composition of people of all ages Sources: General Social Survey (1972-2006), Pew Research Center surveys (2007-2021), Pew "Modeling the Future of Religion in America."

PEW RESEARCH CENTER

(Sources: Big Bang Partnership. (2023).; Cheah, S. L.-Y. (2020).; Cuhls, K. E. (2020).; Pew Research Center. (2022).)



Must answer 4 questions:

1. Why do we exist?

2. Where are we now?

3. Where do we want to be?

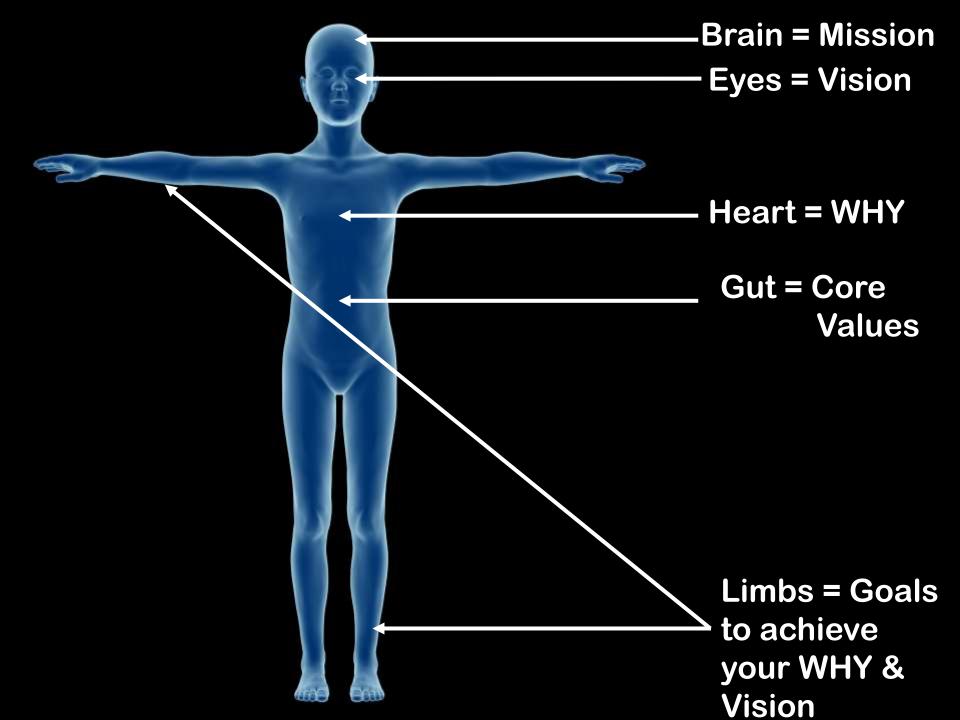
4. How will we get there?

- 1. SWOT / EPA / OCAI Analysis
- 2. Statement of Why
- 3. Core Values
- 4. Mission Statement
- 5. S.M.A.R.T. Goals
- 6. Vision Statement
- 7. Interim Goals & Interim Actions
- 8. Success Timeline
- 9. SMART Goal
 Accountability
 Process
 ("SMART GAP")
- 10.Strategic Plan



10 Strategic Plan Deliverables

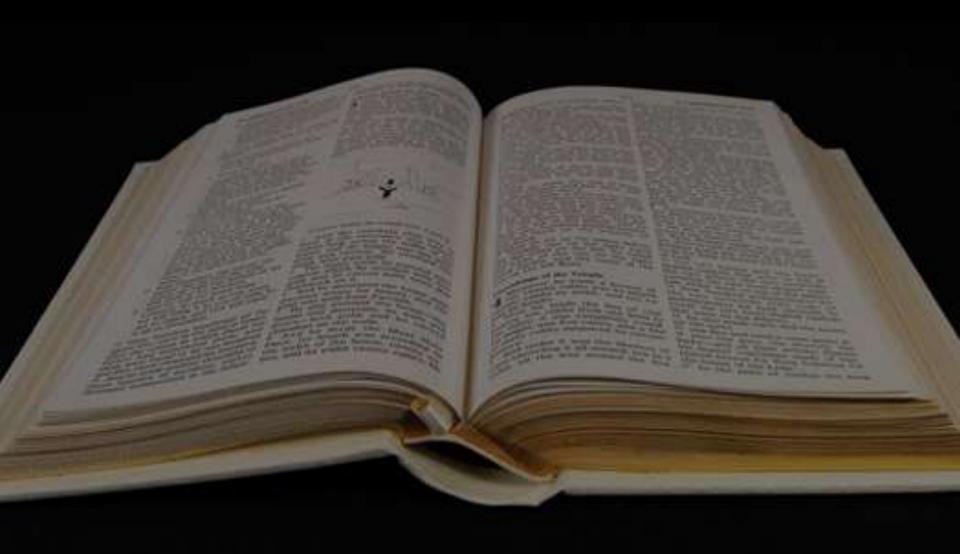






Once You Know Your WHY And Core Values, Life Becomes Much Easier To Live

Core Values Are Biblical



GOD'S Core Values

THOU SHALT HAVE NO OTHER GODS BEFORE ME

THOU SHALT NOT MAKE UNTO THEE ANY GRAVEN IMAGE

THOU SHALT NOT TAKE THE NAME OF THE LORD THY GOD IN VAIN

IV
REMEMBER THE
SABBATH DAY TO
KEEP IT HOLY

HONOR THY FATHER
AND THY MOTHER

VI THOU SHALT NOT KILL

VII
THOU SHALT NOT
COMMIT ADULTERY

VIII
THOU SHALT
NOT STEAL

THOU SHALT NOT BEAR FALSE WITNESS AGAINST THY NEIGHBOR

> THOU SHALT NOT COVET

CHRIST'S Core Values

THE BEATITUDES

Blessed are the poor in spirit, for theirs is the kingdom of heaven.

Blessed are those who mourn, for they shall be comforted.

Blessed are the meek, for they shall inherit the earth.

Blessed are those who hunger and thirst for righteousness, for they shall be satisfied.

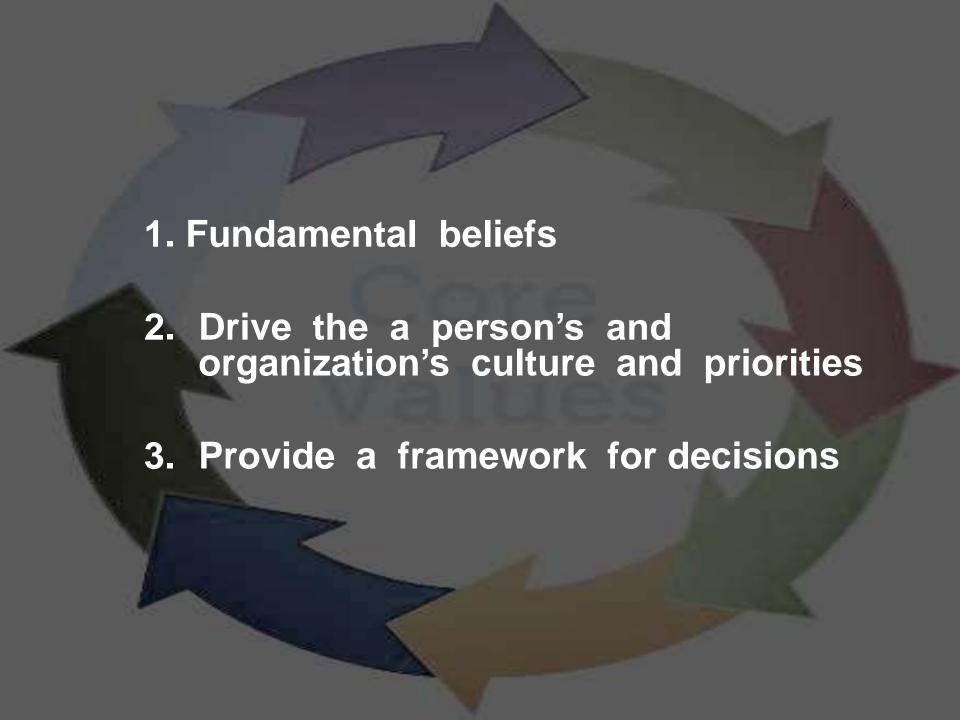
> Blessed are the merciful for they shall obtain mercy.

Blessed are the pure of heart, for they shall see God.

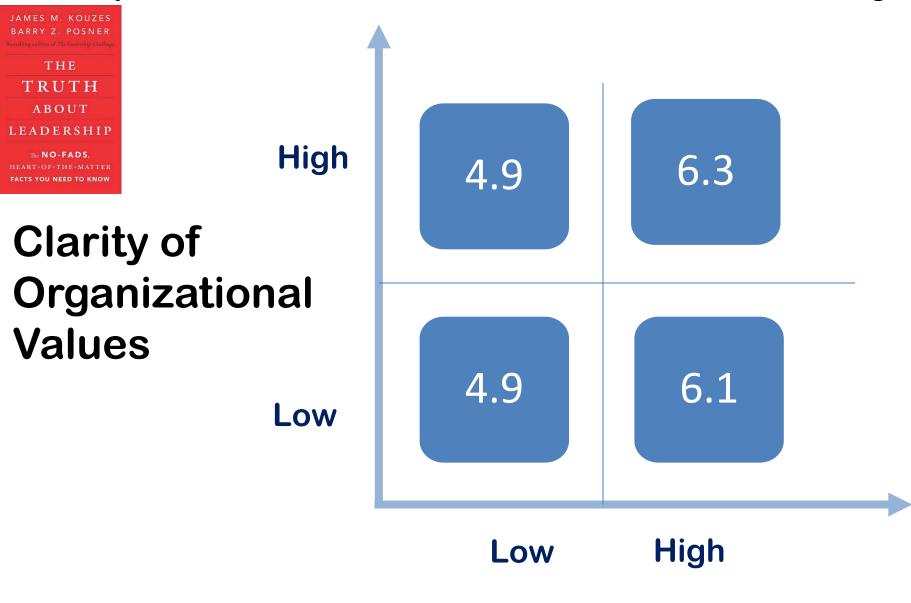
Blessed are the peacemakers, for they shall be called children of God.

Blessed are those who are persecuted for righteousness sake, for theirs is the kingdom of heaven.

Matthew 5:3-10



Impact on Commitment of Values Clarity



Scale: High = 7 Low = 1 Clarity of Personal Values

Impact of Values Clarity on Commitment

 Clarity of <u>personal values</u> is absolutely most critical

 Make sure you, and those you lead, know their core values and can align them with the organization's core values JAMES M. KOUZES BARRY Z. POSNER

Bestselling authors of The Leadership Challeng

THE

TRUTH

ABOUT

LEADERSHIP

The NO-FADS.

HEART-OF-THE-MATTER
FACTS YOU NEED TO KNOW

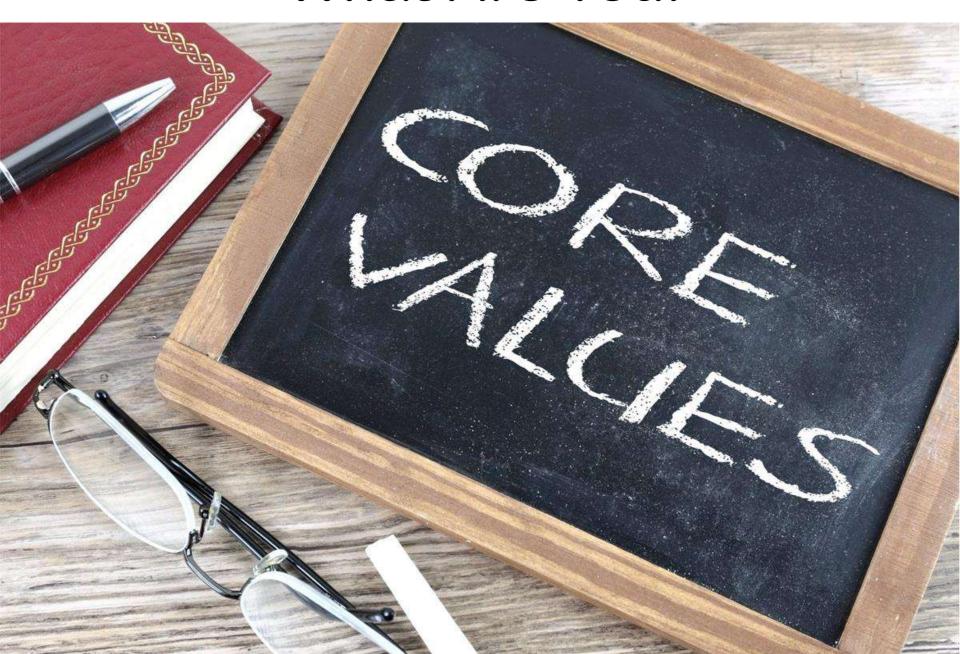
Bill's Core Values

GI³

Grit
Integrity
Inquisitive
Inspirational



What Are Your



You are not alone...



You are not alone...

- 1. Fr. Luke and your Holy Cross Faculty
- 2. Other knowledgeable clergy (e.g., Presbyters Council)
- 3. Your Hierarch, Chancellor, Vicar
- 4. Continued study of books, videos, podcasts, etc. to improve specific skills
- 5. You MUST do continuing (self-improvement) education each year (or better yet quarterly)
- 6. Me stewardshipcalling.com
 www.stewardshipcalling.com





"Two are better than one, because they have a good return for their labor.

If either of them falls down, one can help the other up.

But pity anyone who falls and has no one to help them up."





Ecclesiastes 4:9-10

Bill's 2 Team Premises



None of us is as smart as all of us are.

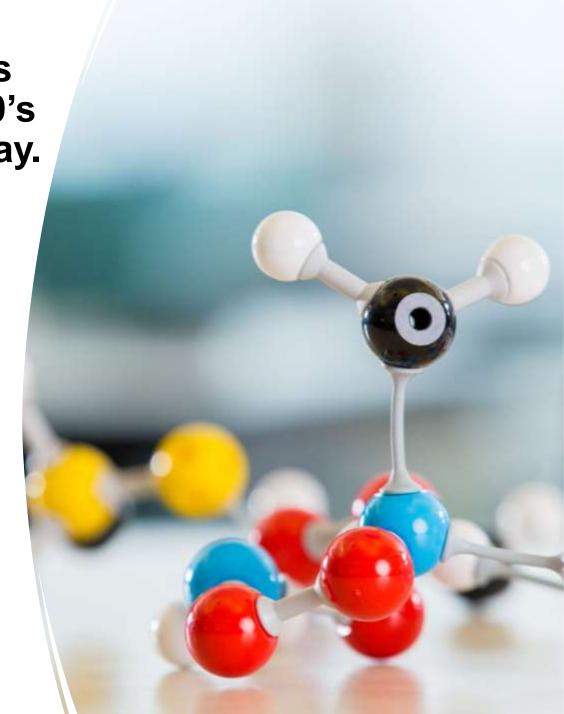




None of us can do as much as all of us can do together.

The GOA Parish Council model was invented in the 1950's and is still used today.

Can you name any effective U.S. entity using the same operational model for 70 years?



What Are The 3-P Requirements To Serve On The Parish Council?



1. PULSE

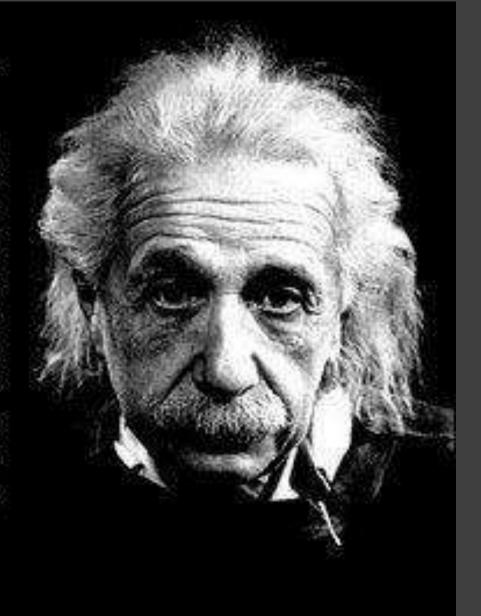


2. PAYMENT



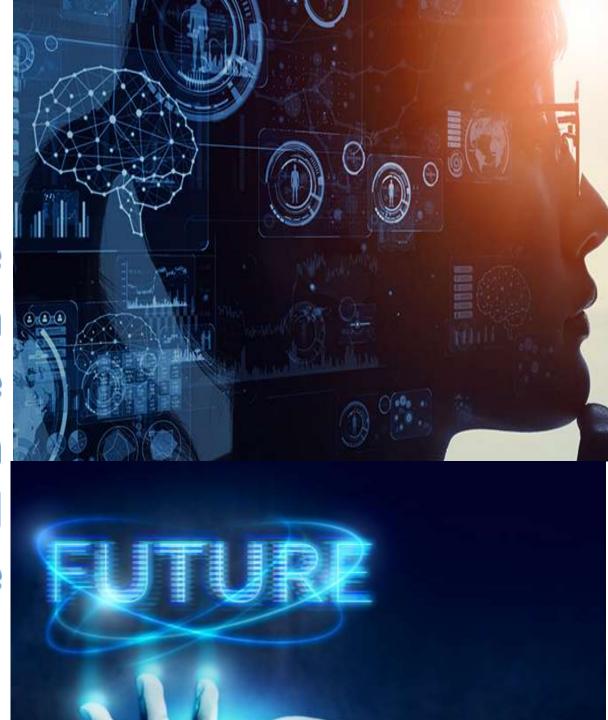
3. POPULAR

"WE CANNOT **SOLVE OUR PROBLEMS** WITH THE SAME THINKING WE **USED WHEN WE CREATED THEM"**





The American Orthosphere Church **Operational** Model of the





Council of Ministries (C.O.M.)



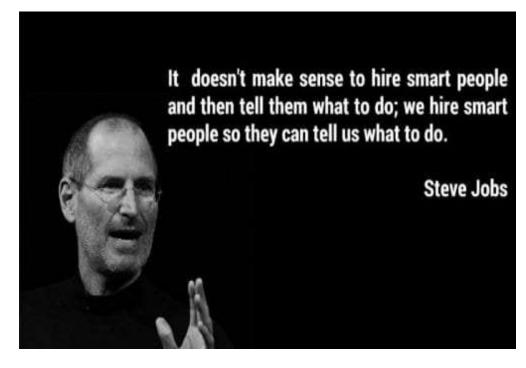
- 1. Every major Parish activity is run by a Ministry with co-chairs
- 2. Each Ministry has its own WHY, Vision annual plan, and budget consistent with the Parish's WHY and Vision

- 3. Each Ministry has a Parish Council liaison
- 4. The C.O.M. of all Ministry Leaders and Parish Council meets (at least) quarterly to share activities, results, ideas, best practices, needs, etc.

Leadership Don'ts - 101

DO NOT

Micromanage day-today parish or ministry operations if you expect talented people to work for the Parish



"Manage the RESULTS not the PROCESSES"



So we, being many, are one body in Christ,

and every one members one of another.



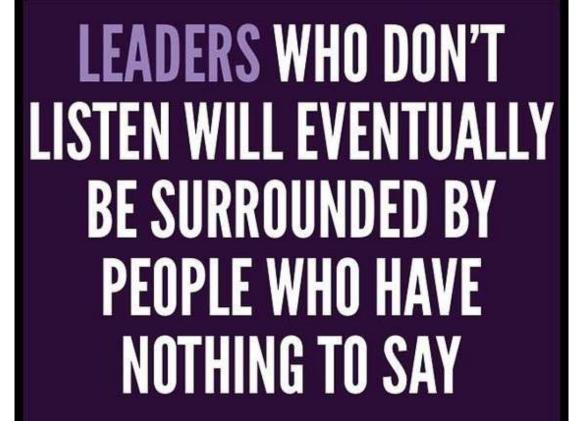












ANDY STANLEY
SMARTLEADERSHI



- ~ We experience sensations, intuitions, feelings, and thoughts
- ~1 of these is mostly dominant
- ~ Myers-Briggs builds self-awareness and effective teams through:
 - seeing & describing our similarities and differences and each personalities strengths and weaknesses
 - understanding challenging relationships
 - Identifying ways to change our behavior





- There is NO right or wrong personality, and no MBTI personality profile is better or worse
- ~ Sometimes you're barely over the line in one characteristic
- ~ Different personality styles process communicate, receive and information differently
- ~ Knowing the differences allows teams to work communicate more effectively and work better



In this picture, find:

ENTJ "Commander"

ESFP "Entertainer"

2 ENFP "Campaigners"





PERSONALITY TYPES KEY



Extroverts

Extroverts are energized by people, enjoy a variety of tasks, a quick pace, and are good at multitasking.



Sensors

Sensors are realistic people who like to focus on the facts and details. They apply common sense and past experience to find practical solutions to problems.



Thinkers

Thinkers tend to make their decisions using logical analysis, objectively weigh pros and cons, and value honesty, consistency, and fairness.



Judgers

Judgers tend to be organized and prepared, like to make and stick to plans, and are comfortable following most rules.



Introverts

Introverts often like working alone or in small groups, prefer a more deliberate pace, and like to focus on one task at a time.



Intuitives

Intuitives prefer to focus on possibilities and the big picture, easily see patterns, value innovation, and seek creative solutions to problems.



Feelers

Feelers tend to be sensitive and cooperative, and decide based on their own personal values and how others will be affected by their actions.



Perceivers

Perceivers prefer to keep their options open, like to be able to act spontaneously, and like to be flexible with making plans.



1. Are you outwardly or inwardly focused? If you:

- Could be described as talkative, outgoing
- Like to be in a fast-paced environment
- Tend to work out ideas with others, think out loud
- Enjoy being the center of attention

then you prefer

Extraversion

 Could be described as reserved, private

- Prefer a slower pace with time for contemplation
- Tend to think things through inside your head
- Would rather observe than be the center of attention

then you prefer

Introversion

Responsible, sincere. analytical, reserved, realistic, systematic. Hardworking and trustworthy with sound practical judgment.

ISTP

Action-oriented, logical,

analytical, spontaneous,

reserved, independent.

Enjoy adventure, skilled

at understanding how

mechanical things work.

Gentle, sensitive, nurturing, helpful, create a personal

Warm, considerate.

gentle, responsible,

pragmatic, thorough.

Devoted caretakers who

enjoy being helpful to

others.

flexible, realistic. Seek to environment that is both beautiful and practical.

Idealistic, organized,

insightful, dependable,

compassionate, gentle.

Seek harmony and

cooperation, enjoy

intellectual stimulation.

Sensitive, creative, idealistic, perceptive, caring, loval. Value inner harmony and personal growth, focus on dreams and possibilities.

precise, reserved,

Innovative, independent, strategic, logical, reserved, insightful. Driven by their own original ideas to achieve improvements.

Intellectual, logical, flexible, imaginative. Original thinkers who enjoy speculation and creative problem solving.

3. How do you prefer to make decisions? If you:

- Make decisions in an impersonal way, using logical reasoning
- Value justice, fairness
- Enjoy finding the flaws in an argument
- Could be described as reasonable, level-headed

then you prefer

Thinking

- Base your decisions on personal values and how your actions affect others
- Value harmony, forgiveness
- Like to please others and point out the best in people
- Could be described as warm. empathetic

then you prefer

Feeling

2. How do you prefer to take in information? If you:

- Focus on the reality of how things are
- Pay attention to concrete facts and details
- Prefer ideas that have practical applications
- Like to describe things in a specific, literal way

then you prefer

Sensing

- Imagine the possibilities of how things could be
- Notice the big picture, see how everything connects
- Enjoy ideas and concepts for their own sake
- Like to describe things in a figurative, poetic way

then you prefer

Intuition

Outgoing, realistic, action-oriented, curious, versatile, spontaneous. Pragmatic problem solvers and skillful negotiators.

Efficient, outgoing, analytical, systematic dependable, realistic. Like to run the show and get things done in an orderly fashion.

Playful, enthusiastic, friendly, spontaneous, tactful, flexible, Have strong common sense, enjoy helping people in tangible ways.

Friendly, outgoing, reliable, conscientious, organized, practical. Seek to be helpful and please others, enjoy being active and productive.

Enthusiastic, creative, spontaneous, optimistic supportive, playful. Value inspiration, enjoy starting new projects, see potential in others.

Caring, enthusiastic, idealistic, organized, diplomatic, responsible Skilled communicators who value connection with people.

Inventive, enthusiastic, strategic, enterprising, inquisitive, versatile. Enjoy new ideas and challenges, value inspiration.

Strategic, logical, efficient, outgoing, ambitious, independent Effective organizers of people and long-range planners.

4. How do you prefer to live your outer life? If you:

- Prefer to have matters settled
- Think rules and deadlines should be respected
- Prefer to have detailed. step-by-step instructions
- Make plans, want to know what you're getting into

then you prefer

Judging

- Prefer to leave your options open
- See rules and deadlines as flexible
- Like to improvise and make things up as you go
- Are spontaneous, enjoy surprises and new situations

then you prefer

Perceiving

MBTI Personality Types in 2025 Leadership Class

	#	%	General Population
ENFJ	1	13%	3%
ENFP	2	25%	8%
ESFJ	1	13%	12%
ESTJ	1	13%	9%
ENTP	1	13%	3%

INFJ	1	13%	2%
INTJ	1	13%	2%

	#	%
E xtrovert	6	75 %
<u>I</u> ntrovert	2	25%

<u>S</u> ensing	2	25%
i <u>N</u> tuitive	6	75 %

<u>T</u> hinker	3	63%
<u>F</u> eeler	5	38%

<u>J</u> udger	5	63%
<u>P</u> erceiver	3	38%

MBTI 2025 Leadership Class

ENFJ (Jack McAfee = 13% of class (3% of general population))

Warm, empathetic, responsive, and responsible. Highly attuned to the emotions, needs, and motivations of others. Find potential in everyone, want to help others fulfill their potential. May act as catalysts for individual and group growth. Loyal, responsive to praise and criticism. Sociable, facilitate others in a group, and provide inspiring leadership.

ENFP (Niko Swartz & Vikentios Livanos = 25% of class (8% of general population))

Warmly enthusiastic and imaginative. See life as full of possibilities. Make connections between events and information very quickly, and confidently proceed based on the patterns they see. Want a lot of affirmation from others, and readily give appreciation and support. Spontaneous and flexible, often rely on their ability to improvise and their verbal fluency.

ESFJ (Chris Kotsopulos = 13% of class (12% of general population))

Warmhearted, conscientious, and cooperative. Want harmony in their environment, work with determination to establish it. Like to work with others to complete tasks accurately and on time. Loyal, follow through even in small matters. Notice what others need in their day-by-day lives and try to provide it. Want to be appreciated for who they are and for what they contribute.

MBTI 2025 Leadership Class

INFJ (1 person = 13% of class (2% of general population))

Seek meaning and connection in ideas, relationships, and material possessions. Want to understand what motivates people and are insightful about others. Conscientious and committed to their firm values. Develop a clear vision about how best to serve the common good. Organized and decisive in implementing their vision.

(1 person = 13% of class (2% of general population))

Have original minds and great drive for implementing their ideas and achieving their goals. Quickly see patterns in external events and develop long-range explanatory perspectives. When committed, organize a job and carry it through. Skeptical and independent, have high standards of competence and performance - for themselves and others

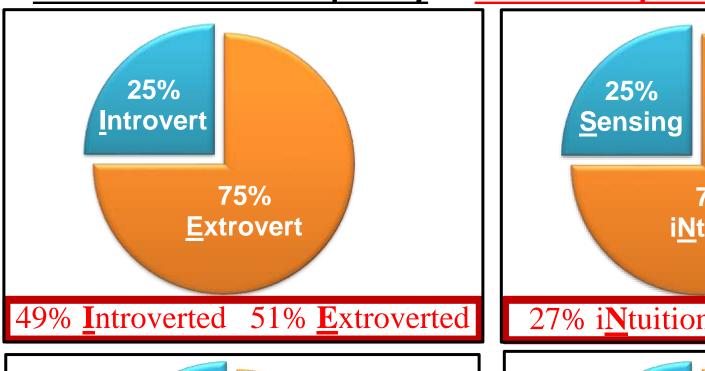
ENTP (George Miller = 13% of class (3% of general population))

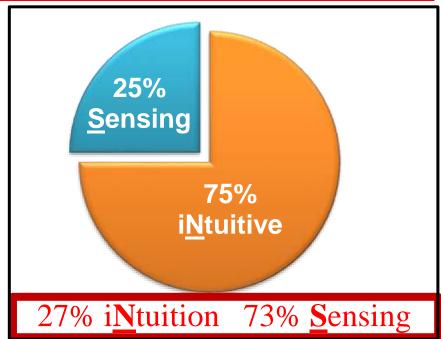
Quick, ingenious, stimulating, alert, and outspoken. Resourceful in solving new and challenging problems. Adept at generating conceptual possibilities and then analyzing them strategically. Good at reading other people. Bored by routine, will seldom do the same thing the same way, apt to turn to one new interest after another.

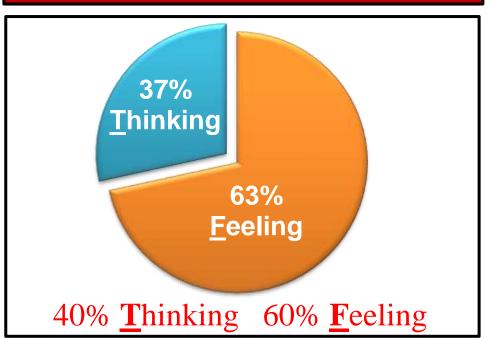
ESTJ (Logan Taylor = 13% of class (4% of general population))

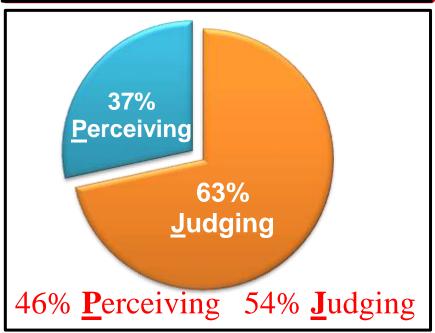
Practical, realistic, matter-of-fact. Decisive, quickly move to implement decisions. Organize projects and people to get things done, focus on getting results in the most efficient way possible. Take care of routine details. Have a clear set of logical standards, systematically follow them and want others to also. Forceful in implementing their plans.

2025 H.C. Class Frequency vs **General Population Frequency**

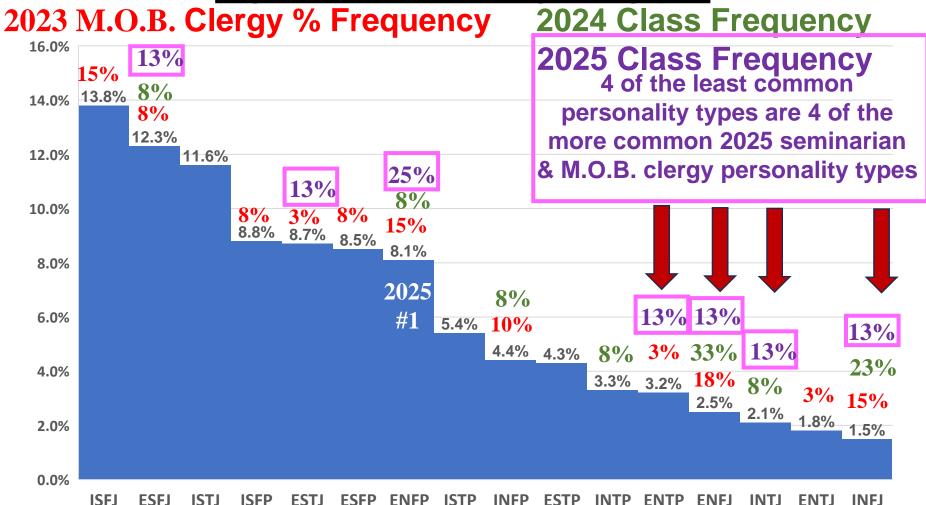








Myers Briggs Frequency By Personality Type



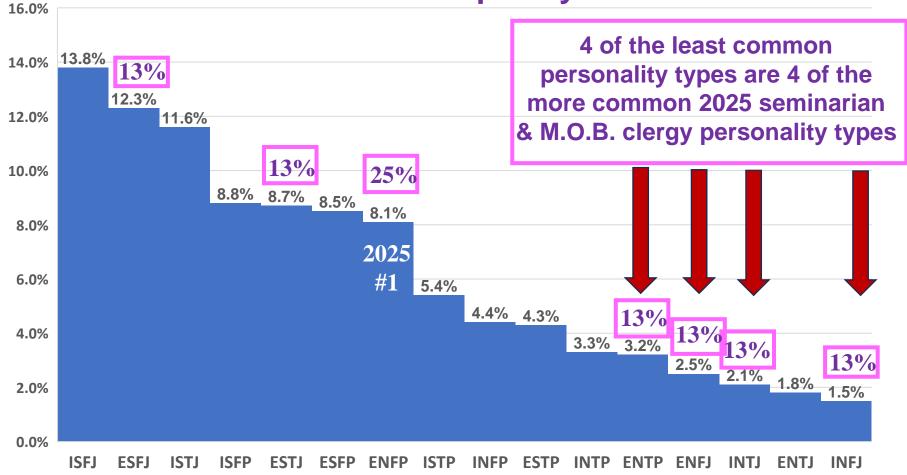
The estimated frequency table was compiled from a variety of MBTI® results from 1972 through 2002,

including data banks at the Center for Applications of Psychological Type; The Myers-Briggs Company; and Stanford Research Institute (SRI).

https://www.myersbriggs.org/my-mbti-personality-type/my-mbti-results/how-frequent-is-my-type.htm

Myers Briggs Frequency By Personality Type

2025 Class Frequency



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https://www.myersbriggs.org/my-mbti-personality-type/my-mbti-results/how-frequent-is-my-type.htm

What might this data mean when you get assigned to your parish or ministry?

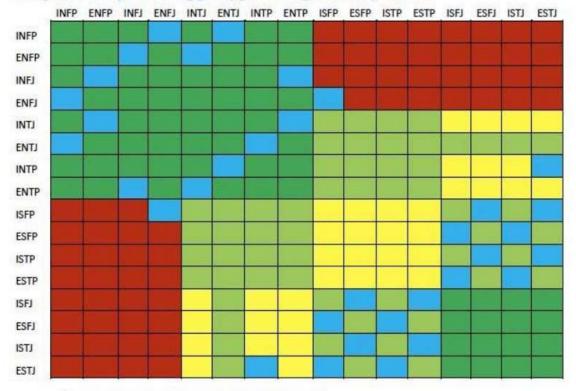




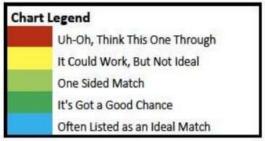
can't all get along?

Useful & Fun Parish Council & Ministry Activity





Check
Compatibilities
Among Parish
Council and
Ministries
Teams and
Discuss
Consequences



(and do it with your family)

Ideal	Good Chance			Could Work-Not Ideal			Uh-	Uh-Oh	
	<u>Jack</u> ENFJ	Chris ESFJ	<u>David</u> INFJ	Matthew INTJ	<u>Niko</u> ENFP	<u>Vikentios</u> <u>ENFP</u>	Logan ESTJ	George ENTP	
<u>Jack</u> ENFJ									
<u>Chris</u> ESFJ									
<u>David</u> INFJ									
Matthew INTJ									
<u>Niko</u> ENFP									
Vikentios ENFP									
<u>Logan</u> ESTJ									
George ENTP									



As iron sharpens iron, so one person sharpens another.

Proverbs 27:17

John Wooden

"Don't measure
yourself by what you
have accomplished,
but by what you
should have
accomplished with
your ability."



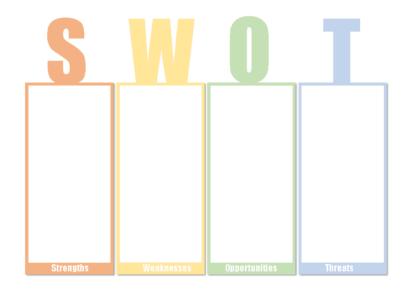
Won 10 NCAA
Championships in 12 years

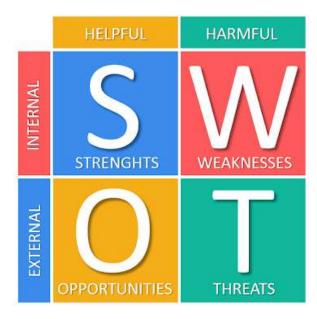


SWOT ANALYSIS

Answers strategic planning question where are we now?

- ~ First focus on INTERNAL
 Parish Strengths and
 Weaknesses





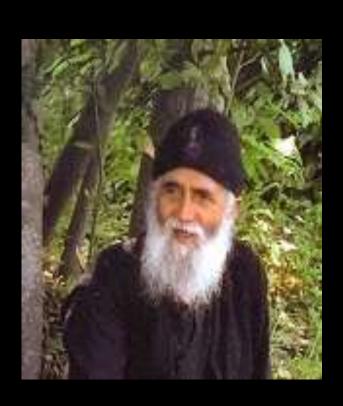
OMS EFFECTIVE PARISH MODEL

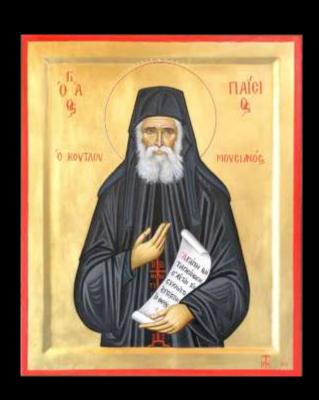


THE SOLUTION

Empirical research identified 6 Operational Pillars and 30 Building Blocks that must be optimized to excellence in the most healthy and effective Orthodox Parish.

Tough Love



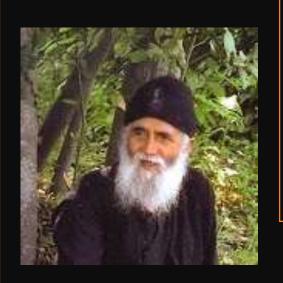


St. Paisios the Athonite

The spirit of lukewarmness reigns.

We've been spoiled for good.

How does God still tolerate us?



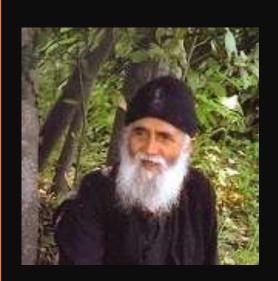
St. Paisios the Athonite



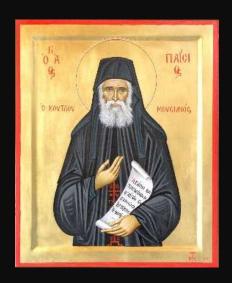
Today's generation is the generation of indifference.

There are no Palikaria (warriors)!

The majority are fit for parades and feasts only.

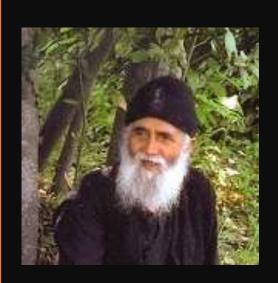


St. Paisios the Athonite



Even people who've got something inside have begun to grow cool saying,

Can I really do anything to change the situation?



St. Paisios the Athonite

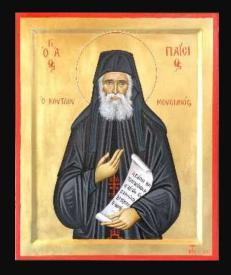


We have to witness our Faith with boldness,

because if we continue to remain silent, we'll have to answer in the end.



St. Paisios the Athonite



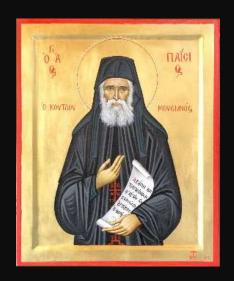
In these difficult days, each must do what is in their own power.

Leave what's out of their power to GOD.

In this way, our conscience will be clear.



St. Paisios the Athonite



Food For Thought

(courtesy of C. S. Lewis)

"I believe there are too many practitioners in the church who are not believers."



"In such a fearful world, we need a fearless church."







QUESTIONS ANSWERED HERE EVEN THE SILLY ONES

Any Questions?

